Worth Noting

DoD Commission to Assess Interagency National Security Knowledge and Skills

On January 7, 2011, the Ike Skelton National Defense Authorization Act for Fiscal Year 2011 became public law. The Act contained a provision requiring the Secretary of Defense to commission an appropriate, independent non-profit organization to conduct a study to assess the current state of interagency national security knowledge and skills of DoD civilians and uniformed personnel and make recommendations for strengthening such knowledge and skills.

At a minimum, the study will include assessments and recommendations on:

- Interagency national security training, education, and rotational assignment opportunities available to civilians and military personnel.
- Integration of interagency national security education into the professional military education system.
- Levels of interagency national security knowledge and skills possessed by personnel currently serving in civilian executive and general or flag officer position, as represented by the interagency education, training, and professional experiences they have undertaken.
- Incentives that enable and encourage military and civilian personnel to undertake interagency assignment, education, and training opportunities, as well as disincentives and obstacles that discourage undertaking such opportunities.
- Any plans or current efforts to improve the interagency national security knowledge and skills of civilian and military personnel.

For the purpose of this study, the term "interagency national security knowledge and skills" means an understanding of, and the ability to efficiently and expeditiously work within the structures, mechanisms, and processes by which the departments, agencies, and elements of the federal government that have national security missions coordinate and integrate their policies, capabilities, budgets, expertise, and activities to accomplish such missions.

The findings and recommendations of this study and assessment are to be reported to both congressional defense committees not later than December 1, 2011. **IAJ**

Reading List for Diplomats and Foreign Affairs Professionals

The Under Secretary of State for Political Affairs and the President of the American Foreign Service Association (AFSA) have co-sponsored the creation of a Foreign Affairs Professionals reading list. The list is intended to serve as a career-long, self-directed professional development resource for Foreign Service and Civil Service employees of the foreign affairs agencies. The list was compiled in collaboration with AFSA; the Association for Diplomatic Studies and Training; the State Department's Ralph J. Bunche Library, Office of the Historian, and Office of E-Diplomacy; and regional and functional bureaus.