

# **Simons Center** *for Interagency Cooperation*



## **Progress Report 2015**

**Sponsored by a grant from the Perot Foundation**

**[www.simonscenter.org](http://www.simonscenter.org)**

## Our Mission:

The Simons Center is committed to the development of interagency leaders and an interagency body of knowledge that facilitates broader and more effective cooperation and policy implementation.



## Message from the CGSC Foundation CEO

The past year has provided the Simons Center a chance to really grow into their mission. In 2015, we sponsored the Executive Leadership Summit with the University of Kansas School of Business and hosted a cybersecurity roundtable for CEOs and upper level executives. These events allowed the Simons Center opportunities to engage with government, business, and community leaders and equip them with the knowledge they need to successfully navigate an ever-changing world.



The Simons Center also made great strides with their publications, issuing four editions of the *InterAgency Journal*, two *InterAgency Essays*, three *InterAgency Papers*, and one *InterAgency Study*. Included in this year's *Journals* was a special edition on the topic of weapons of mass destruction, which was published in cooperation with National Defense University.

The future of the Simons Center looks promising. As we say farewell to the Center's previous leader and welcome a new one, we are confident that the Simons Center will continue to move forward. Much was accomplished in 2015, and we are hopeful that 2016 will be just as successful.

We encourage you to contribute to the Simons Center's mission whether through the submission of original manuscripts for our publication series or through financial donations. With your support the Simons Center will continue to make an impact on interagency issues.

**- Douglas L. Tystad**  
Chief Executive Officer, CGSC Foundation, Inc.

## Message from the Simons Center Committee Chairman



As we close the door on 2015 and move into 2016, it's important to look back on all we've accomplished since our last report. The Simons Center had another exciting year, hosting seminars on timely topics like leadership and cybersecurity, providing support to the students and faculty at the U.S. Army Command and General Staff College, and continuing to build a body of interagency knowledge, including a special edition *InterAgency Journal* on the topic of weapons of mass destruction.

In the spring of 2015, the Simons Center partnered with the Kansas City chapter of Business Executives for National Security to host the CEO Cybersecurity Roundtable. The roundtable provided a forum for discussing cybersecurity threats, challenges, and resources for senior business executives, and received glowing reviews from participants and partners alike.

The Simons Center also used 2015 to focus on better serving our audience, completely redesigning our website and conducting a survey of our readers. The new design incorporates a blog in which Simons Center leaders and other subject matter experts can provide their opinions on important interagency topics and engage in discussion with readers, and the reader survey will be used to improve our publications.

This was a year of progress and change, and that change extended to the Simons Center's leadership. In September, founding director Maj. Gen. (Ret.) Raymond Barrett announced his retirement. We thank Maj. Gen. Barrett for his years of service both to our nation and to the CGSC Foundation and Simons Center, and we look forward to continuing the Simons Center's commitment to greater interagency cooperation in 2016.

**- John Otjen**  
Chairman, Simons Center Committee

“ The *InterAgency Journal* special edition on weapons of mass destruction serves as an important and timely reminder of the breadth and urgency of the WMD threat to our nation. [You] are to be highly commended for [your examination] of this important topic.

- Ambassador Robert G. Joseph, Ph.D.  
Former Under Secretary of State for Arms Control and International Security

## 2015 Support Activities to the U.S. Army Command and General Staff College

- Sponsored CGSOC student writing awards
- Sponsored School of Advanced Military Studies student writing awards
- Sponsored Faculty writing awards
- Published faculty and student manuscripts
- Sponsored Distinguished Professor of Foreign Policy and Diplomacy
- Sponsored Executive Leadership Summit in cooperation with University of Kansas School of Business
- Participated in and attended CGSC events and seminars
- Hosted graduate students from Missouri State University's College of Humanities and Public Affairs
- Hosted multiple meetings with CGSC faculty and students



CGSC Foundation Chairman Lt. Gen. (Ret.) Robert Arter presents Maj. Christian Carr with the Simons Center Interagency Writing Award during the June 2015 CGSC graduation ceremony.

## 2015 Scholarship and Leadership Activities

- One graduate fellow from Missouri State University. The fellow's work will be published in an edition of the *InterAgency Journal* in 2016.
- One scholar from Kansas State University. The scholar's work will be published as an *InterAgency Study* in early 2016.
- Encourage research of interagency issues and the publication of original research and personal experiences in the field
- Expand and maintain interagency research portal



From May to July 2015, Graduate Fellow James Gilmore conducted research and wrote an original paper as the first graduate student enrolled at Missouri State University in Springfield, Mo., to intern at the Simons Center. Gilmore's primary research effort was focused on the Army's development and use of simulations and modeling for

determining requirements, experimentation, training and support of operational planning and whether it could benefit the interagency decision making process in foreign affairs.

## Simons Center Internship Agreements

**KANSAS STATE**  
UNIVERSITY

  
**Missouri State**  
UNIVERSITY

**KU**  
THE UNIVERSITY OF  
KANSAS

  
**PARK**  
UNIVERSITY

**PENN STATE**  
  
1855

“ I greatly enjoyed reading the [*InterAgency Journal*] during my year at Fort Leavenworth.

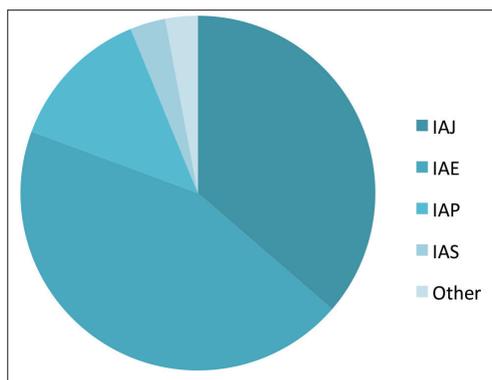
- Stephen Trynosky JD, MPH, MMAS  
 Staff Assistant, Office of Academic Affiliations, Veterans Health Administration Command and General Staff College Class of 2015

## Expanding our “Body of Knowledge” in 2015

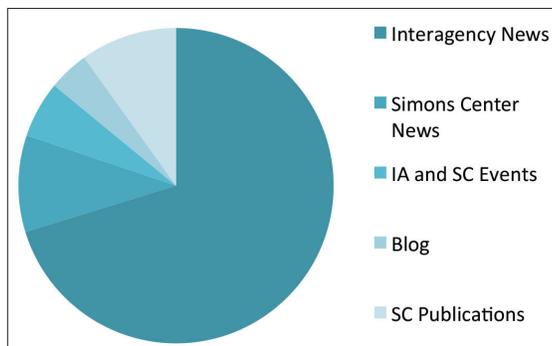
- 151 manuscripts published since 2010
- Simons Center Publications in 2015: four *InterAgency Journals*, two *InterAgency Essays*, three *InterAgency Papers*, and one *InterAgency Study*
- Special edition *InterAgency Journal* on the topic of Weapons of Mass Destruction published in cooperation with National Defense University
- 50 percent of published material is authored by CGSC faculty and students
- All published material archived by Naval Postgraduate School Center for Homeland Defense and Security’s Homeland Security Digital Library
- Mailing list of more than 1,500: 50 percent military; 40 percent civilian federal agencies; 10 percent other
- Print and web-based publishing
- Completed *InterAgency Journal* readership survey



### Publication Views



### Website Posts



### Development of the website

- The Center completed a total redesign of the site in 2015. The redesigned site has a responsive design, increased functionality, and incorporates a blog.
- 2,000+ manuscripts in annotated bibliography
- Links to 69 government agencies; 70 academic and research institutes; and 48 non-government, non-profit, and international organizations
- 39 federal special reports and publications
- Related interagency news items posted weekly
- 11,680 research visits in 2015
- 4,152 publication views in 2015
- 252 email subscribers

“ The Simons Center website is an excellent and extremely useful tool for me.

- Col. Patrick Wempe, Director of Intelligence, Joint Interagency Task Force-National Capital Region

“ Thank you for [the CEO Cybersecurity Roundtable]. Went in not knowing what to expect, walked away impressed and better informed. A big win, in my book.

- Gerry Lopez, CEO and President, AMC Theaters

## 2015 Accomplishments

- Stability Operations Training and Education Workshop panelist hosted by Peacekeeping and Stability Operations Institute
- Hosted the CEO Cybersecurity Roundtable with Federal Executive Board
- Redesigned website for increased functionality and better audience engagement
- Published special edition *InterAgency Journal* on the topic of Weapons of Mass Destruction
- Participation in numerous CGSC and Kansas City forums and activities



Maj. Gen. (Ret.) Barrett heads a discussion panel during the CEO Cybersecurity Roundtable at the Kauffman Foundation conference center on May 14, 2015.

## Farewell to Director Ray Barrett

Maj. Gen. (Ret.) Raymond D. Barrett, Jr., director of the CGSC Foundation's Simons Center for Interagency Cooperation, retired from his position in September 2015, after five years with the Center and 10 years total involvement in the CGSC Foundation. The CGSC Foundation board of trustees and staff, along with the Simons Center staff and advisory council, wish him a fond farewell.

Barrett has been the guiding force for the Center since inception and has grown the reputation and reach of the Simons Center throughout the interagency partner community. Under his leadership, the Simons Center has conducted important cybersecurity initiatives focusing on the interagency aspects of the problem. In addition, Barrett's oversight of the Simons Center's publications series have garnered the Center a great reputation as a major influence in helping build the body of knowledge in interagency operations, leadership and cooperation.

In his leadership role with the Simons Center, Barrett has been personally recognized as an interagency subject matter expert by the Department of State, the Diplomatic and Consular Officer Retired association, the Peace Keeping and Stability Operations Institute and the Foreign Service Institute.



Maj. Gen. (Ret.) Ray Barrett (right in the photo) has been with the Simons Center from its ribbon cutting ceremony on April 21, 2010, through its five-year anniversary in 2015.

For the full story and more photos see:  
[www.thesimonscenter.org/simons-center-director-retires/](http://www.thesimonscenter.org/simons-center-director-retires/)

## Simons Center Partners



# Simons Center for Interagency Cooperation

## 2016 and Beyond

### *Looking to the Future*

- Joint, interagency, intergovernmental, and multinational training needs conference with industry, academia, government agencies, and other partners
- Expanding support to CGSC
  - Curriculum and course review support
  - Faculty research grants
  - Annual Interagency Symposium
  - Interagency role players
  - Interagency exchange students
  - DACOR Expansion
- Academic and research center partnering
  - Writing awards
  - Graduate scholars and interns
  - Symposia
  - Shared content on websites
  - Studies
  - Research assistants
- Executive Leadership Summit in cooperation with the University of Kansas School of Business



The Simons Center led the coordination effort for an Executive Leadership Summit in October 2015 in partnership with the KU School of Business. A 2016 summit is being planned.

## Advisory Council

David Anderson, Ph.D.

*Odom Chair of Joint Interagency and Multinational Operations, U.S. Army Command and General Staff College*

Maj. Gen. (Ret.) Ralph Doughty

*Chair of Interagency Studies, U.S. Army Command and General Staff College*

Ambassador (Ret.) David Lambertson

*Former Ambassador to Thailand*

Wilburn E. "Bud" Meador, Jr.

*Assistant Professor, U.S. Army Command and General Staff College*

Lt. Gen. (Ret.) John Miller

*Chairman, CGSC Foundation, Inc.*

James Pottorff, Jr.

*General Council, University of Kansas*

James Stever, Ph.D.

*Professor Emeritus, University of Cincinnati*

Ron Trewyn, Ph.D.

*Assistant to the President, Kansas State University*

## Leadership

Col. (Ret.) Douglas L. Tystad

*CEO, CGSC Foundation, Inc.*

Elizabeth Hill

*Program Assistant, Simons Center*

**Please consider a donation to the Simons Center.  
Your contributions will play an important role in helping foster and develop  
an interagency body of knowledge. Visit [www.simonscenter.org](http://www.simonscenter.org) to learn more.**

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