

Ambassador oversees operations in their country, and how interagency cooperation is affected, as well as reviewing the State Department and various national security issues.

On the evening of April 4, Ambassador Moon presented the scene-setter kick-off speech at the opening of the spring National Security Roundtable (NSRT). In his remarks, Moon focused on Russia, and how the U.S. might anticipate and address future security threats, particularly in the domains of cyber and space. Ambassador Moon continued his participation in the NSRT the following day, attending panel presentations and joining in on some of the discussions.

Later that evening, Moon spoke on the topic of “NATO-Russian Relations: From the Cold War to Current Challenges” at the David Theater inside Alumni Hall on the Parkville campus as part of a Park University, the International Relations Council (IRC) of Kansas City, and the CGSC Foundation co-sponsored event. The audience included the President and Provost of Park University, Park University Trustees, and Park University faculty and students, as well as several UMKC students.

The CGSC Foundation’s Simons Center for Interagency Cooperation “Distinguished Speaker Series” is an extracurricular, educational lecture series that is intended to help enrich the CGSS curriculum. The CGSC Foundation and the Simons Center have received support for all distinguished speakers in academic year 2018 from Park University along with previous contributions from the Perot Foundation.

*- Simons Center*

## **DoD, agencies collaborate on space technology**

The Pentagon, NASA, the Federal Aviation Administration, and the National Reconnaissance Office have come together to contribute to a review of the defense industrial base.

The four agencies make up a “space industrial base working group” that is examining how agencies could share space technology, collaborate on space-related acquisitions, and how the government purchases technology from the private sector. “With the innovation in space technology that is happening, there is growing interest in coordinating programs and requirements across the agencies,” said Brennan Hogan Grignon, director of industry outreach for the secretary of defense.

The “state of the defense industrial base” report is due to be completed at a later date, and was requested by President Trump in an Executive Order calling for an assessment of the defense industrial base and supply chain.

*- Space News*

## **Ambassadors discuss country teams in Brown-Bag Lecture**

Retired Ambassadors David Lambertson and Patrick Moon gave the latest presentation in the InterAgency Brown-Bag Lecture Series, speaking about Ambassadorial Expectations and Country Team Operations on April 3. During their presentation Ambassadors Lambertson and Moon shared their experiences on Embassy Country Teams and discussed an Ambassador’s expectations of U.S. personnel and how Country Teams are structure and operate.

Lambertson, who served as the U.S. Ambassador to Thailand from 1991 to 1995, stated that the role of the ambassador is to “assert leadership in an informal way,” cultivating relationships through trust while maintaining communication between the embassy and Washington, DC. Lambertson went on to say that those working in an embassy should be aware of the differences between organizational cultures within the Country Team, and that the rules they learned on the playground as children still apply. “Don’t be a bully. Don’t be a pushover. Say ‘please’ and ‘thank you’ ... That

same approach will serve you well in an embassy context.”

Moon served as the U.S. Ambassador to Bosnia and Herzegovina from 2010 to 2013, and served as the Civilian Deputy to the Commander of U.S. European Command (EUCOM) from 2013 to 2015. During his presentation he discussed how he guided his team, including a mission statement that he wrote and distributed to the agencies that made up his team. Moon also talked about his work at EUCOM, which included facilitating interagency briefings that brought together agency leaders and ambassadors to learn about EUCOM’s role and the scope of what EUCOM was able to do.

This was the eighth presentation in the series, which is co-hosted by the CGSC Foundation’s Simons Center with the U.S. Army Command and General Staff School (CGSS). The InterAgency Brown-Bag Lecture Series is an extracurricular, interagency topic-focused series that is intended to help enrich the CGSS curriculum. The CGSC Foundation and the Simons Center have received support for all brown-bag lectures in academic year 2018 from First Command Financial Services in Leavenworth, Kansas.

*- Simons Center*

## **CGSS hosts interagency course for true interagency audience**

The U.S. Army Command and Staff School (CGSS), Fort Belvoir, Virginia Satellite Campus, recently concluded its elective course on Interagency and National Security Coordination to a true interagency audience. The five-week course began in January 2018 and ended at the end of February 18.

The elective is hosted through the support of the U.S. Agency for International Development (USAID) Office of Civilian Military Cooperation and the State Department’s Political Military University. Students in this most recent elective course were comprised of not only U.S. Army Command and General Staff Officer Course (CGSOC) officers, but also six members from the U.S. Customs and Border Protection and USAID. Notable non-CGSOC attendees included USAID’s Management Bureau Deputy Assistant Administrator, Albert Bullock, and the Director for West African Affairs, Edith Houston, along with Jessica McCullough from the U.S. Department of State, Officer Carlos Villarreal from the U.S. Department of Homeland Security, and Jefferson Science Foundation Fellow, John Muth.

The intent of the elective is to provide students with a greater understanding of the need for interagency coordination, along with the formal and informal avenues through which they are conducted. Another main focus of the course is largely unknown interagency operating environments, including Disaster Assistance Response and areas transitioning from conflict to long-term development. The course is composed of three classroom sessions that introduce participants to different elements of the “interagency.” These classroom sessions are followed by two additional sessions – an Interagency Subject-Matter-Expert (SME) session conducted at USAID Headquarters in Washington, D.C., and a Roundtable discussion with senior interagency leaders from Diplomatic, Development and Defense (3Ds) agencies along with a director from the National Security Council.

The highlight of the elective course is the 3D Senior Leader Roundtable discussion. The discussion permits students to engage in a free flowing, Chatham House rules discussion with senior government officials who have served in interagency postings at the tactical, operational and strategic levels. The panelists for this most recent course included Antonelli; Dolores Brown, a senior Foreign Service officer from the State Department; Stephen Gonyea, Civilian-Military Operations Division Chief at USAID, and Mr. Alan O’Donnell, interagency integrator in the Joint Staff’s