

- *The Art of Intelligence: Lessons from a Life in the CIA's Clandestine Service* by Henry A. Crumpton
- *Bombs without Boots: The Limits of Airpower* by Anthony M. Schinella

During the question and answer session at the close of his presentation, Rousseau spoke about recent changes in how the CIA educates and trains their personnel, citing the influence of former CIA director and U.S. Army General David Petraeus, who called for the CIA to become “a learning organization” like the Army. Petraeus graduated from CGSC in 1983, and served as the Commanding General of Fort Leavenworth from 2005 to 2007.

Rousseau is a retired U.S. Army officer with assignments that included service with the 82nd Airborne Division, the 3rd Armored Division, and the Joint Staff J-2. He has multiple deployments to the Balkans and to Afghanistan. At the CIA Rousseau has served as an analyst, an instructor, and manager. His most recent assignment was as the briefer to the CIA's Associate Director for Military Affairs. He has a bachelor's from the United States Military Academy, a Master of Science in Strategic Intelligence from the Defense Intelligence College, a JD from the George Mason University School of Law, and a Master of Military Art and Science from the U.S. Army School of Advanced Military Studies.

The InterAgency Brown-Bag Lecture Series is co-hosted by the CGSC Foundation's Simons Center with the U.S. Army Command and General Staff School (CGSS). The series is an extracurricular, interagency topic-focused series that is intended to help enrich the CGSS curriculum. The presentations are scheduled each month. The CGSC Foundation and the Simons Center have received support for all brown-bag lectures in academic year 2019 from First Command Financial Services in Leavenworth, Kansas.

All lectures in the InterAgency Brown-Bag Lecture Series are free and open to the public. As the series moniker states, the lecture series is conducted in the traditional “brown-bag lunch” format. Attendees are welcome to bring their own lunches into the conference room. Members of the public coming to the lectures from off-post will need to add extra time to check-in at the Fort Leavenworth visitor center.

- **Simons Center**

## **Leaders of Tomorrow Symposium features 'Hotel Impossible' producer-host**

The CGSC Foundation, in conjunction with Park University, hosted the Leaders of Tomorrow symposium on March 29, at the Park University campus.

The event included two keynote speakers: Kay Barnes, former mayor of Kansas City, Mo. (1999-2007) and current senior director for university engagement at Park University; and Anthony Melchiorri, host, co-creator and co-executive producer of Travel Channel's “Hotel Impossible” series of shows. Melchiorri is a 1990 Park graduate and a member of its board of trustees.

Park University President Dr. Greg Gunderson and CGSC Foundation Vice Chairman Lt. Gen. (Ret.) Richard Keller welcomed attendees with short remarks at the outset of the symposium followed by morning keynote speaker Mayor Barnes.

After the welcome remarks and remarks by Mayor Barnes, participants rotated through a series of breakout sessions led by Park University and U.S. Army Command and General Staff College faculty members. The breakout sessions were Business Ethics, Innovation, and Teamwork.

After the breakout sessions, the participants gathered in the main room for lunch and to hear remarks from Melchiorri, who spoke in a fireside chat format with Katie Ervin, Park University's associate vice president for academic operations and secretary of the CGSC Foundation board of trustees.

Melchiorri spoke about his background in the Air Force, his time as a Park University student while in uniform and the path he followed to ultimately become producer and host of his own programs on the Travel Channel. He centered his comments on defining, launching, elevating and becoming your "personal brand."

The "Leaders of Tomorrow" symposium is one of the CGSC Foundation's leader development programs which are intended for leaders who ASPIRE to learn and grow, INSPIRE them to further develop themselves and others, and help them MASTER the skills necessary to be better leaders. "AIM" is the guiding principle for these programs. Contact the CGSC Foundation for more information on these and other programs.

**- CGSC Foundation, Inc.**

## **10th Annual Ethics Symposium focuses on LSCO**

The U.S. Army Command and General Staff College conducted the 10th annual Fort Leavenworth Ethics Symposium on March 25 at the Lewis and Clark Center.

This year's theme was "Ethical Implications of Large Scale Combat Operations." The day-long symposium, cosponsored by the College and the CGSC Foundation, began with a keynote address by Dr. Shannon French, the CGSC Foundation Gen. Hugh Shelton Distinguished Visiting Chair of Ethics. Panel discussions and breakout sessions followed.

French led off the symposium saying her concern was more 'jus in bello,' the ethical conduct of warfare, rather than 'jus ad bellum,' the concept of just war that considers whether we have gone to war for the right reasons. She challenged the 1,100 CGSC students and other symposium attendees to "connect to the past, and look to the future."

She noted many of today's hot topics have roots in history. Today's concern about autonomous killer robots is a reflection of the history of land mines, also autonomous killing machines, that goes back hundreds of years. Medically or mechanically enhanced human warriors, transhumanism, is another contemporary concern.

The CGSC Foundation will publish a selection of the papers submitted for the symposium in a "Special Report" this summer. The Foundation will also publish other papers suitable for the interagency audience in the Simons Center's *InterAgency Journal* at a later date.

**- CGSC Foundation, Inc.**

## **Faculty present on ethics in leadership**

The eighth presentation of the InterAgency Brown-Bag Lecture Series for academic year 2019 featured Dr. Ted Thomas, director of the U.S. Army Command and General Staff College's (CGSC) Department of Command and Leadership. Thomas was joined by Chaplain (Major) Jonathan Bailey, CGSC ethics instructor. The two presented on the topic of ethics in leadership on March 5, in the Arnold Conference Room in the Lewis and Clark Center on Fort Leavenworth.

Thomas and Bailey reviewed examples of failure to ethically lead in both defense and business, including the 7th Fleet "Fat Leonard" and Wells Fargo scandals, and posed the question "how does one drift from their espoused values in immoral or unethical dealing?"