Our Mission:
The Simons Center is committed to the development of interagency leaders and an interagency body of knowledge that facilitates broader and more effective cooperation and policy implementation.

Message from the CGSC Foundation CEO
This has been another exceptional year for the Simons Center in developing interagency leaders and an ever-expanding interagency body of knowledge. This past year, the Center forged closer ties with the Command and General Staff College in support of academic excellence. In addition, the Center expanded the research internship programs and reached out to interagency partners both in the Kansas City area as well as throughout the U.S. to assist with interagency research and cooperation.

We look forward to the results of the strategic planning effort that our Board of Trustees and the Simons Center Advisory Council undertook during 2014. We believe that the Center will become an invaluable asset for both the U.S. Army Command and General Staff College as well as the interagency partners.

We can still use your help to continue the Simons Center mission. We need original research and articles on interagency cooperation issues; research associates within the interagency partners; and financial support to the Center. We rely on donor support to continue our important mission, please consider a generous tax-deductible contribution today.

– Douglas L. Tystad
Chief Executive Officer, CGSC Foundation, Inc.

Message from the Simons Center Director
The Simons Center continued in 2014 to make a difference in interagency cooperation, collaboration, and coordination. With 22 original manuscripts published last year as articles, essays, papers, and studies, we sustained our mission of building a body of interagency knowledge. Because our publications are increasingly cited in other studies, articles, government reports, and research papers, along with greater use of our online research portal, we are clearly shaping the discussion, informing practitioners, and impacting interagency activities.

Over the course of the year we expanded our intern and scholar programs to include Penn State and the Naval Postgraduate School. Adding to the writing awards programs at the Army Command and General Staff College, we now sponsor graduate level writing awards at the University of Kansas and Kansas State University. We have embarked on providing greater support to CGSC’s Department of Joint Interagency Multinational Operations by sponsoring the Distinguished Professor of Diplomacy program; connecting course authors to experts in Washington, D.C. as advisors and reviewers; providing interagency role players for training exercises; and much more.

Significantly, the Center worked with a planning team composed of Trustees and Advisory Council members to create a three-year strategic plan that provides vision, goals, objectives, and action plan for achieving them. We look to 2015 to embark on providing faculty and student research grants, endowing a permanent Professor of Interagency Affairs, developing interagency leadership seminars, and conducting a capital campaign to create an operational endowment allowing the Center to expand our support and sustain our growth.

We thank Mr. Ross Perot for his vision and support, and believe we are staying true to his intent of providing exceptional scholarship and support to developing future senior leaders while improving interagency cooperation.

– Raymond D. Barrett, Jr.
Director, Simons Center for Interagency Cooperation
I share information about the Simons Center with all of my colleagues in our office at USAID and really appreciate your research.

- Samantha M. Novick
  Strategic Communications and Outreach Specialist,
  U.S. Agency for International Development
  DCHA, Office of Civilian-Military Cooperation

Outreach

- *Stability Operations Training and Education Workshop* panelist hosted by Peacekeeping and Stability Operations Institute
- Sponsor Vietnam Afghanistan comparison seminars at Kansas University
- Presentation to Kansas City Federal Executive Board
- Development of CEO Cybersecurity Roundtable with Federal Executive Board
- Participation in numerous CGSC and Kansas City forums and activities
- Discussions with USAID on Interagency Leadership Study
- Assist drafting of USAID policy on Civilian-Military Cooperation

Strategic Plan

- Formed strategic planning committee with CGSC Foundation Trustees and Advisory Council members
- Revised Center’s vision and mission statements
- Drafted a 3-year plan
- Developed 5 major lines of execution
- Created 24 goals
- Identified 76 specific actions with timelines
- Established quarterly review process

Simons Center Director Ray Barrett routinely engages with interagency partners and experts to shape ideas.
[You] will find a wealth of information within the site’s publications and resource tabs along with links to other sites. This site... is something that your students should have in their kit bags.

- Dale Eikmeir
  Assistant Professor, Dept. of Joint, Interagency and Multinational Operations, CGSC

Support to the U.S. Army Command and General Staff College

- CGSOC student writing awards
- School of Advanced Military Studies student writing awards
- Faculty writing awards
- Publication of faculty and student manuscripts
- Sponsor Distinguished Professor of Foreign Policy and Diplomacy
- Connect course authors with Washington experts for course reviews
- Provide Foreign Service exercise role players
- Support College’s hosting of Society of Military History conference – a one-time 2014 event
- Sponsor Vietnam-Afghanistan Comparison seminars at the University of Kansas
- Host multiple meetings with CGSC faculty and students

Scholarship and Leadership

- Two graduate interns from Penn State University
- Two Simons Center scholars from Naval Postgraduate School and the University of Kansas
- Sponsor graduate level writing award at University of Kansas Center for Global and International Studies (pilot)
- Assist in the drafting of USAID Civilian-Military Cooperation Policy
- Discussions with USAID on Interagency Leadership Study
- Creation of interagency research portal

Simons Center Internship Agreements

- Kansas State University
- Park University
- The University of Kansas
- Penn State
Publishing a “Body of Knowledge”

- Simons Center Publication Series: InterAgency Journal, Essays, Papers, and Studies
- 125 manuscripts published since 2010
- Print and web-based publishing
- 50% of published material is authored by CGSC faculty and students
- Publications used in courses at CGSC, Air Staff College, Foreign Service Institute (State Department), other academic institutions and training programs
- All published material archived by Naval Postgraduate School Center for Homeland Defense and Security’s Homeland Security Digital Library
- Numerous Simons Center publications cited in other works—e.g. Congressional Research Service, GAO, etc.
- Mailing list of 2,103: 50% military; 40% civilian federal agencies; 10% other

Simons Center Research Portal

- The Center’s website is an interagency research portal
- 2,000+ manuscripts in annotated bibliography
- Links to 69 government agencies; 68 academic and research institutes; and 48 non-government, non-profit, and international organizations
- 38 federal special reports and publications
- Related interagency news items posted weekly
- 12,025 research visits in 2014
- 3,856 publication views in 2014
- 226 email subscribers

I have been extremely impressed by the material your center puts out on interagency collaboration...These are great resources to have in our classroom.

- Michelle Gidaspova, Director, National Security Executive Leadership Seminar, Foreign Service Institute
Simons Center
for Interagency Cooperation

2015 and Beyond
Looking to the Future

- Capital campaign to create an operational endowment
- Expanding support to CGSC
  - Curriculum and course review support
  - Faculty research grants
  - Annual Interagency Symposium
  - Interagency role players
  - Interagency exchange students
  - DACOR Expansion
- Academic and research center partnering
  - Writing awards
  - Graduate scholars and interns
  - Symposia
  - Shared content on websites
  - Studies
  - Research assistants
- Expanded research portal with additional functionality
- Endowed Chair for Interagency Studies
- Annual Cybersecurity Symposium
- Interagency Case Study Handbook
- Edited book on interagency problems and principles
- Congressional legislation enhancing interagency coordination
- Interagency leadership course/seminar
- Simons Center Research Scholars

Advisory Council

David Anderson, Ph.D.
Odom Chair of Joint Interagency and Multinational Operations, U.S. Army Command and General Staff College

Ambassador (Ret.) John Campbell
Senior Fellow for Africa Studies, Council on Foreign Relations

Maj. Gen. (Ret.) Ralph Doughty
Chair of Interagency Studies, U.S. Army Command and General Staff College

Ambassador (Ret.) David Lambertson
Former Ambassador to Thailand

Lt. Gen. (Ret.) John Miller
Chairman, CGSC Foundation, Inc.

James Potterff, Jr.
General Council, University of Kansas

James Stever, Ph.D.
Professor Emeritus, University of Cincinnati

Ron Trewyn, Ph.D.
Assistant to the President, Kansas State University

Leadership

Col. (Ret.) Douglas L. Tystad
CEO, CGSC Foundation, Inc.

Director, Simons Center

Elizabeth Hill
Program Assistant, Simons Center

Please consider a donation to the Simons Center.
Your contributions will play an important role in helping foster and develop an interagency body of knowledge. Visit www.simonscenter.org to learn more.

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