

DoD Releases Cyber Strategy

Defense Secretary Ash Carter announced the release of the Defense Department's new cybersecurity strategy on April 23, while speaking at Stanford University. The new guidance builds on DoD's original strategy, which was released in 2011.

According to Carter, the DoD response to cyber threats "is similar to what we do about more conventional threats." Carter also stated that DoD has three missions in the cyber domain:

1. To defend DoD networks, systems and information;
2. To defend the U.S. homeland and U.S. national interests against cyberattacks of significant consequence; and
3. To provide integrated cyber capabilities to support military operations and contingency plans.

The updated DoD cyber strategy lays out goals and objectives for the next five years, and focuses on building capabilities for effective cybersecurity and cyber operations. These cybersecurity activities include information sharing and interagency coordination, as well as building relationships with the private sector and international partners, and will require the commitment and coordination of multiple leaders and communities across DoD and the broader U.S. government. **IAJ**

CSIS Reports on DHS Unity of Effort Initiative

In early April, the Center for Strategic & International Studies (CSIS) released a paper analyzing the Department of Homeland Security's (DHS) "unity of effort initiative." The document is a follow up to roundtables hosted by CSIS to examine the DHS effort.

In late 2014, CSIS hosted two not-for-attribution roundtable discussions with subject matter experts to explore DHS's efforts to implement Homeland Security Secretary Jeh Johnson's suggestion to "transparently incorporate DHS Components into unified decision-making processes and the analytic efforts that inform decision-making."

Roundtable participants discussed challenges facing DHS efforts, including lack of mission focus, a perceived struggle to provide adequate training resources, and problems with career development. Participants also noted "cultural resistance" to cooperative, cohesive efforts among the DHS components.

The paper makes several recommendations to address these challenges, including exchange or liaison opportunities within the DHS component offices, private-sector rotations, more focused training, and other incentives to encourage talent retention. These recommendations aim to better DHS cooperation within their components as well as with other government agencies. **IAJ**