



# THE SIMONS CENTER

FOR ETHICAL LEADERSHIP AND INTERAGENCY COOPERATION

## PROGRESS REPORT 2022



[www.thesimonscenter.org](http://www.thesimonscenter.org)

## Our Mission:

The Simons Center is committed to the development of ethical leaders with interagency operational skills and an interagency body of knowledge that facilitates broader and more effective cooperation and policy implementation.



## Message from the Simons Center Director



**T**his past year, the Simons Center and Command and General Staff College Foundation were once again able to return to full operations. Programs put on hold during 2020 and the early months of 2021 due to COVID were reimagined, reinstated, and executed. Likewise, new programs to enhance our mission to serve the U.S. Army Command and General Staff College (CGSC) were initiated.

With the COVID years behind us, the Simons Center has aggressively taken on its new role as the primary outreach organization for the Foundation. The Arter-Rowland National Security Forum stands as our flagship outreach program connecting CGSC and the work of the Foundation with community leaders and business executives in the greater Kansas City region.

We are proud of how our programs and initiatives have provided opportunities to promote scholarship at the College for both the students and faculty members. Through lectures, symposia, and publications, the Simons Center is adding to the growing body knowledge necessary for the advancement of interagency operations and ethical leadership within our government.

As we move forward into 2023, we remain excited to build upon the successes of 2022, but we are constantly evolving. Our expanding partnerships will further enhance our ability to directly support the training and education of interagency professionals. In light of our limited resources, we will continue to reevaluate our efforts with an eye towards maximizing the value the Foundation and the College receive from our programs and activities.

We welcome your comments, suggestions, and your support.

**Robert R. Ulin**  
**Colonel, U.S. Army, Ret.**  
**Founder and Director**

## Our History

- 2009** | November 30, 2009 – Ross Perot Sr. provides funding to develop and support the Col. Arthur D. Simons Center for Interagency Cooperation.
- 2010** |
  - April 21, 2010 – Grand opening of the Simons Center. Ross Perot performed the ribbon cutting.
  - First edition of the *InterAgency Journal* published in October.
- 2011** |
  - Simons Center establishes student internship program.
  - Interagency Bibliography begins to take shape.
- 2012** |
  - Simons Center hosts Greater Kansas City Cybersecurity Seminar.
  - First special editions of the *InterAgency Journal* published.
- 2013** |
  - Foreign Policy Advisor Conference hosted at American Academy of Diplomacy.
  - Simons Center Scholars Program launched.
- 2015** | Simons Center hosts CEO Cyber Security Roundtable.
- 2016** | InterAgency Brown- Bag Lecture Series and DACOR Visiting Professor of Diplomacy Program added to the Simons Center's Distinguished Speaker Series.

## 2022

- Arter-Rowland National Security Forum conducted 10 meetings and two special online sessions and more than doubled in membership.
- Simons Center published the spring and fall online editions of the *InterAgency Journal* after a two-year hiatus.
- Fellows program welcomed two new Senior Research Fellows and doubled in membership.
- Three Distinguished Lecture Series presentations delivered by current and former CGSC faculty members.

## Notables...

- The Simons Center is the largest, most extensive program of the CGSC Foundation.
- The Simons Center name was chosen by Ross Perot in honor of Colonel Arthur David "Bull" Simons, an Army Special Forces colonel most well known for leading the Son Tay Raid in Vietnam in 1970. He also led the rescue of two of Perot's employees from Iran in 1979.
- Since its founding, the Simons Center has published more than 300 manuscripts. Of these, more than 120 were penned by CGSC students, graduates, and faculty.
- The Interagency Bibliography contains more than 1,200 entries.

**2017** | WWI Centennial Series and Vietnam War Lecture Series added to the Distinguished Speakers Series.

**2018** | Simons Center debuts new design for the *InterAgency Journal*.

**2020** | Simons Center celebrates 10 years as the largest and one of the longest running CGSC Foundation programs in support of CGSC.

**2021** |
 

- Simons Center program name changed to The Simons Center for Ethical Leadership and Interagency Cooperation.
- Simons Center Fellows program and the Arter-Rowland National Security Forum kick-off.

## Our 2022 Programs and Activities

**The Simons Center  
Fellows Program**

Join the interagency community for exclusive access to research opportunities, publications, exclusive events, and more.




Launched in 2021, our **Simons Center Fellows** program gathered momentum through 2022, doubling our roster of Fellows by year's end to 22, nine of which are lifetime Fellows. The Simons Center's Fellows program is a growing community of students, academics, and practitioners who are contributing to the body of knowledge for ethical leadership and interagency operations through intellectual discourse contributions to the Center's efforts. Fellows have access to the

Simons Center's expansive library of journals, special reports, and papers. In July, Fellows were also invited to Col. Matt Dimmick's "Battlefield Update Briefing" to the Arter-Rowland National Security Forum on the war in Ukraine.

The Simons Center is now honored to include two distinguished leaders as Senior Research Fellows: retired Maj. Gen. Gordon "Skip" Davis, Jr. and retired Lt. Gen. Robert L. Caslen. Davis, a former NATO Deputy Assistant Secretary General for Defense Investment, delivered an overview of the 2022 NATO Summit during a special online presentation to the Arter-Rowland National Security Forum which Fellows were invited to attend. The Simons Center is scheduled to bring Caslen, a former Combined Arms Center Commander and Superintendent at West Point, to Fort Leavenworth and Kansas City for a program in March 2023.

Visit the [Simons Center Fellows web page](https://thesimonscenter.org/fellows/details) to learn more and join! – <https://thesimonscenter.org/fellows/details>



## Arter – Rowland National Security Forum

In 2022, the CGSC Foundation's Simons Center hosted 12 meetings of the **Arter-Rowland National Security Forum (ARNSF)**. Two of those were conducted in the virtual environment while the other 10 were conducted at the Carriage Club in Kansas City. The Forum is led by the CGSC Foundation's Simons Center and is an exclusive professional information sharing and

networking forum for senior executives. Members of the Forum and their guests meet periodically at guest speaker events in downtown Kansas City. National and regional guest speakers representing all elements of national power (Diplomatic, Informational, Military and Economic) highlight the meetings. The Forum is nonpartisan, but elected government officials may present from time to time.

The Forum is named after Lt. Gen. (Ret.) Robert Arter, Founding Chairman of the CGSC Foundation, and Mr. Landon Rowland, the Foundation's first major donor who was well-known in Kansas City for his keen interest in national security issues and his leadership in business and philanthropy.

### The Global Supply Chain and Kansas City, Jan. 27, 2022



The January 2022 meeting of the Forum entitled "The Global Supply Chain and Kansas City" featured Mr. Keith Prather, one of the founders and managing directors of Armada Corporate Intelligence, and retired U.S. Army Col. Matthew Dimmick, former White House Advisor and National Security Professional. Prather and Dimmick discussed the current state of the supply chain, specific vulnerabilities, and its national security implications.

### Virtual Warfare • Feb. 24, 2022



In February 2022 the topic shifted to Virtual Warfare with a presentation from retired Col. Steve Banach who addressed national security in an environment where warfare has shifted from the physical to a virtual space with Russia and China as the United State's greatest competitors.

### Russian Military • March 17, 2022



Retired U.S. Army Col. Matthew Dimmick returned as the presenter in March 2022 and provided the Forum with a presentation on the capabilities of the Russian military. Dimmick offered his personal insights based on his experience gained as the Russia Director for the Secretary of Defense from 2016 to 2019; the Defense Attache in Tbilisi, Georgia; Deputy Foreign Policy Advisor for the Chief of Staff of the Army; and Assistant Army Attache in Moscow.

### Space • April 21, 2022



The April 2022 meeting of the ARNSF entitled "The Domain of Space and National Security" featured a presentation by Thomas A. Gray, the U.S. Army Space and Missile Defense Command's liaison officer to the U.S. Army Combined Arms Center and Army University at Fort Leavenworth. Gray led the discussion about U.S. space capabilities, limitations and vulnerabilities relevant to national security.

### Cultures and Empires • May 26, 2022



In May 2022 Dr. Mahir Ibrahimov, the director of the Cultural and Area Studies Office (CASO) at CGSC and author of "Across Cultures and Empires: An Immigrant's Odyssey from the Soviet Army to the U.S. War in Iraq and American Citizenship," spoke about his journey from serving in the Soviet army as an Azeri minority, to immigrating to the United States in search of freedom.

### INDOPACOM • June 23, 2022



The June 2022 Forum featured retired Brig. Gen. Steve Michael, who previously served in U.S. Indo-Pacific Command, discussed the nation's Indo-Pacific relationships and how those alliances and strategy may well define the next century.

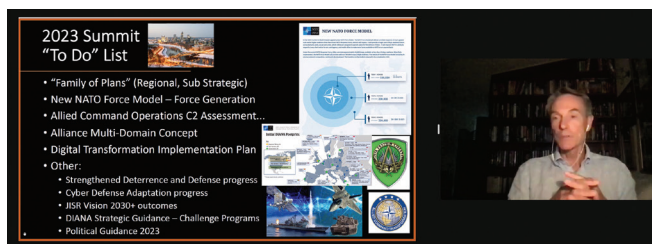


## Battle Update • July 28, 2022



In July 2022, retired Col. Matt Dimmick, the European Regional Program Manager for Spirit of America, provided a “Battlefield Update Briefing” to ARNSF members and guests from Moldova via Zoom. Dimmick provided a unique “boots on the ground” perspective to the current war in Ukraine and the multi-national efforts surrounding it.

## 2022 NATO Summit • Sept. 15, 2022



Retired Maj. Gen. Gordon B. “Skip” Davis, Jr., a Senior Fellow at the Center for European Policy Analysis, a member of the Alphen Group and a Senior Research Fellow for the Simons Center for Ethical Leadership and Interagency Cooperation, provided an overview of the 2022 NATO Summit which was conducted in Madrid in June 2022.

## Geospatial Intelligence • Sept. 29, 2022



On Sept. 29, 2022, Mr. Ralph Erwin, the Strategic Advisor for Tesla Government, Inc., provided an overview of geospatial intelligence, and how the Office of the Director of National Intelligence and the Secretary of Defense combine with other elements of national power to use geospatial intelligence for the security of the nation and its allies.

## Federal Reserve • Oct. 20, 2022



In October 2022, business reporter and author Mr. Christopher Leonard discussed the Federal Reserve bank and its extraordinary experiments in money printing over the last decade.

## Federal Executive Board • Nov. 17, 2022



In November 2022, Larry A. Hisle, executive director of the Greater Kansas City Federal Executive Board (FEB), led a discussion on the roles and missions of the Greater Kansas City Federal Executive Board.

## Food Security • Dec. 1, 2022



In December 2022, Dr. Allen M. Featherstone, professor and head of Kansas State University's Agricultural Economics Department, discussed how foreign ownership of U.S. food and agricultural assets is becoming a more important issue in policy debates.

## Publications in 2022

After more than a year without publishing the *InterAgency Journal* (IAJ) due to COVID-19, we released our spring and fall editions online during 2022.

The spring edition featured articles from across the interagency community covering topics ranging from the shape of future wars to foreign policy to the emerging Sino-U.S. naval arms race.

In addition to articles from the wider interagency community, the fall edition contains several articles from CGSC students who participated in our Interagency Writing Award Competition.

Furthermore, Simons Center Fellow Lt. Col. Ken Segelhorst published an excellent *InterAgency Paper* on the famous Son Tay Raid, led by Col. Arthur D. “Bull” Simons in 1970.



Read the most recent edition of our publications – <https://thesimonscenter.org/publications>



The U.S. Army Command and General Staff School  
and the CGSC Foundation's Simons Center present the



## InterAgency Brown-Bag Lecture Series

In 2022 the Simons Center and the U.S. Army Command and General Staff School (CGSS) held a full slate of **InterAgency Brown-Bag Lecture Series (IABBLs)** events. Our oldest running lecture series focuses on interagency topics to enrich the student's experience at CGSOC. Brown-Bag topics this year included discussions on the U.S. Agency for International Development (USAID), the State Department and the Foreign Service, Space Operations, the Federal Executive Board, the FBI's Joint Terrorism Task Force, and the Senior Executive Service.



Supervisory Special Agent Dana Kreeger from the FBI's Kansas City Field Office kicks off the InterAgency Brown-Bag Lecture on April 20, 2022, in the Eisenhower Auditorium of the Lewis and Clark Center.



Terry D. Mobley, Diplomacy Chair, U.S. Army Command and General Staff College, leads the discussion about the U.S. Department of State and Foreign Service Officers during the InterAgency Brown-Bag Lecture on Nov. 15, 2022, in the Arnold Conference Room of the Lewis and Clark Center on Fort Leavenworth.



Mr. Thomas A. Gray, the U.S. Army Space and Missile Defense Command Liaison to the Combined Arms Center and Army University, presents the first InterAgency Brown-Bag Lecture for CGSC academic year 2023, Sept. 20, 2022, in the Arnold Conference Room of the Lewis and Clark Center on Fort Leavenworth.



Dr. Mark Sorensen, the CGSC Distinguished Chair for Development Studies, leads a discussion on the U.S. Agency for International Development (USAID) during the InterAgency Brown-Bag Lecture on Dec. 13, 2022, in the Arnold Conference Room of the Lewis and Clark Center on Fort Leavenworth.

*Read the full stories and watch the videos*

<https://thesimonscenter.org/tag/interagency-brown-bag-lecture-series>





In early 2022, the Simons Center continued its **Cold War Symposium**, begun the prior November, in two online seminars featuring presentations by subject matter experts covering the Cold War and events afterward. The purpose of the Cold War Symposium was to commemorate the 30th anniversary of the end of the Cold War, to promote scholarship, and to recognize the contributions of those who participated in that global

struggle, especially the United States and its allies in NATO. Following the last of the online seminars, the presenters authored chapters for our upcoming book entitled *The End of the Cold War and its Aftermath*. Edited by Dr. Mark Wilcox from the CGSC Department of Joint, Interagency and Multinational Operations, and Dr. Sean Kalic from the CGSC Department of Military History, the book is to be published in 2023.

*Read the most recent Cold War Symposium article – includes links to the video presentations*  
<https://thesimonscenter.org/arnsf/final-virtual-presentation-of-the-cold-war-symposium-220208>



## Distinguished Speaker Series



The 2022 **Distinguished Speaker Series** featured three exceptional presentations from retired and current CGSC faculty members. On May 12, Dr. James H. Willbanks, Professor Emeritus and former General of the Army George C. Marshall Chair of Military History, discussed the 1972 North Vietnamese Army Easter Offensive and the Battle of An Loc. He was followed by Dr. Harry S. Laver on Sept. 21, and Dr. Richard S. Faulkner on Nov. 9, both faculty members in the Department of Military History, who discussed the leadership of Ulysses S. Grant and John J. Pershing respectively.



Dr. James H. Willbanks, Professor Emeritus and former General of the Army George C. Marshall Chair of Military History at the U.S. Army Command and General Staff College and decorated Vietnam War veteran, presents the 14th lecture in the CGSC Foundation's Vietnam War Commemoration Lecture Series on May 12, 2022, at June's Northland in downtown Leavenworth, Kansas.

Dr. Harry S. Laver,  
 professor of military  
 history and the Maj. Gen.  
 William A. Stofft Chair  
 of Historical Research at  
 the U.S. Army Command  
 and General Staff College,  
 delivers his presentation  
 on Gen. U.S. Grant at the  
 Distinguished Speaker  
 Series event host by the  
 CGSC Foundation and its  
 Simons Center on Sept.  
 21, 2022, at the Riverfront  
 Community Center in  
 downtown Leavenworth,  
 Kansas.



Dr. Richard S. Faulkner, professor of military history at the U.S. Army Command and General Staff College, delivers his presentation on Gen. John J. Pershing at the Distinguished Speaker Series event hosted by the CGSC Foundation and its Simons Center on Nov. 9, 2022, at the Riverfront Community Center in downtown Leavenworth, Kansas.



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## Leadership

**Col. (Ret.) Roderick M. Cox**  
*President/CEO, CGSC Foundation, Inc.*

**Col. (Ret.) Robert R. Ulin**  
*Founder and Director*

**Lt. Col. (Ret.) John J. Nelson**  
*Deputy Director and Senior Research Fellow*

**Please consider a donation to the Simons Center.**  
**Your contributions will play an important role in helping foster and develop**  
**an interagency body of knowledge. Visit [www.thesimonscenter.org](http://www.thesimonscenter.org) to learn more.**

**The Simons Center is a program of the CGSC Foundation, Inc.,**  
**a 501(c)(3) tax exempt nonprofit corporation.**



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