



Arthur D. Simons Center *for Ethical Leadership and Interagency Cooperation*

Simons Center Publications Descriptions

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The three main publications for the Simons Center are the *InterAgency Journal (IAJ)*, *InterAgency Paper (IAP)* series, *InterAgency Essay (IAE)* series, and *InterAgency Reports*. Other publications such as special studies, books, and web exclusive content are created and distributed on an as-needed basis. Below are the descriptions of each publication.

Interagency Journal: The *InterAgency Journal (IAJ)* is a national security studies journal providing a forum for publishing the research and thinking of faculty and students of the United States Army Command and General Staff College and the interagency and leadership community as a whole. The *IAJ* informs a broad audience on matters pertaining to tactical and operational issues of ethical leadership, cooperation, collaboration and/or coordination among and between various governmental departments, agencies and offices.

More about the *IAJ*:

- The *IAJ* is published semiannually by the Simons Center.
- The *IAJ* is an outlet for original articles on topics that stimulate professional discussion and further general understanding ethical leadership and cooperation within the interagency team.
- Journal articles are peer-reviewed by the Simons Center Editorial Board. Articles submitted to the Simons Center Interagency Writing Award Competition are reviewed by faculty members of the Command and General Staff College.
- Journal issues can address contemporary topics, historical perspectives, book reviews, interviews and commentary.
- Articles submitted for publication must be original and unpublished elsewhere, either in print or the internet.
- Journal issues can periodically be structured around a single theme or specific subject
- Each journal article is approximately 3,000 to 5,000 words in length.
- The *IAJ* is numbered by volume and issue, e.g. Vol 1., Issue 1

InterAgency Paper: A work selected for publication as an *InterAgency Paper (IAP)* represents research by the author which, in the opinion of the Simons Center editorial board, will contribute to a better understanding of a particular national security issue involving the exercise of ethical leadership or cooperation, collaboration and coordination between governmental departments,

agencies and offices. Publication as an *InterAgency Paper* does not indicate that the Simons Center agrees with everything in the paper, but does suggest that the Center believes the paper will stimulate the thinking and discourse concerning important interagency security issues.

More about the *IAP* series:

- Papers are reviewed by an editorial board for overall quality, scholarship and significance of the subject matter.
- Papers must be original and unpublished elsewhere, either in print or the internet.
- The length of an *IAP* is approximately 5,000 to 10,000 words.
- *IAP* submissions have a one-page executive summary and a short (10-15 lines) biography of author.
- *IAPs* are numbered continuously in sequence with month/year, e.g. No. 72/August 2009.

InterAgency Essay: The *InterAgency Essay (IAE)* series is designed to provide an outlet for original essays on topics that will stimulate professional discussion and further public understanding of the ethical leadership or interagency aspects of national security issues encountered at the tactical and operational levels.

More about the *IAE* series:

- The *IAE* series of publications is not peer-reviewed.
- Essays are 1,000 and 3,000 words and must include a short (10-15 lines) biography of the author.
- Charts, drawings, or photography are typically not included in essays.
- *IAE* are numbered by year and sequence number for that year, e.g. No. 10-1, No. 10-2; and will include a month/year for clarity on the first page.

InterAgency Reports: *InterAgency Reports* are intended to summarize and publish papers and presentations delivered at workshops, conferences and other symposia sponsored by the Simons Center for the Study of Interagency Cooperation. These *Reports* are designed to share the ideas and thoughts presented by participants stimulating discussion, enhancing understanding and contributing to the body of knowledge concerning aspects of interagency cooperation, collaboration and coordination in national security matters at the application level. *IA Reports* are numbered with the year and sequence number for that year, e.g. No. 09-2.

InterAgency Study: An *InterAgency Study* is a sponsored project of the Simons Center on a particular issue pertaining to the exercise of ethical leadership or cooperation, collaboration and/or coordination between various departments, agencies and offices of government at the application level involving national security matters. A *Study* examines a specific aspect requested by the sponsor and identifies issues, presents findings and offers recommendations. A *Study* may include multiple articles or essays from several authors.

Book Program:

The Simons Center publishes quality books about issues impacting the cooperation, collaboration and/or coordination between various departments, agencies and offices of government involving national security issues. One of the main goals of the Simons Center book program is to foster an understanding of the emerging security and interagency environment.

The Simons Center's role is to serve as a sponsor for selected books. Selected books are primarily published by the Command and General Staff College Foundation Press, but may also be done in cooperation with other publishers. The Simons Center lends its name and resources to publicizing the books.

Web exclusive content:

The Simons Center occasionally publishes articles, essays, and thought pieces exclusively on its website that add to the discussion of interagency, national security, and leadership topics. The decision to publish content exclusively as part of the website may be made due to the time sensitivity of the topic material or to the nature of the contribution as an opinion piece. Web exclusive content contributions are not peer-reviewed.

Editorial Notes

- The Simons Center will use an Editorial Board comprised of respected subject matter experts familiar to/with the Simons Center and CGSC Foundation. Board members are not compensated for their work.
- The Editorial Board reviews submitted works and makes recommendations for their suitability for publication in terms of its relevance to the exercise of ethical leadership and interagency cooperation as well as the quality of its writing. Evaluations are done using the blind-copy method of evaluation, with the name of the author(s) as well as any other personally identifying elements removed from the manuscript.
- The Simons Center Managing Editor works with authors to effect changes recommended by the editorial board.
- In all publications, the Simons Center/CGSC Foundation Press will include a standard disclaimer statement similar to the following:

The opinions, conclusions, and recommendations expressed or implied within are those of the authors and contributors and do not necessarily reflect the views of the United States Army Command and General Staff College, the Department of the Army, the Department of Defense, or any other agency of the Federal Government, nor those of the Simons Center or Command and General Staff College Foundation.