



# Arthur D. Simons Center

## *for Ethical Leadership and Interagency Cooperation*

### Suggested Research Topics

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The Simons Center welcomes original research, study, and exploration on topics involving ethical leadership or interagency cooperation, coordination, and collaboration at the tactical and operational levels of effort. Works should contribute to the body of interagency knowledge and enhance understanding of how the various departments and agencies of government work together, identifying challenges and offering solutions. The three main publications for the Simons Center are:

- the *InterAgency Journal (IAJ)* – a peer-reviewed journal;
- the *InterAgency Paper (IAP)* series – separately published, peer-reviewed, in-depth papers on topics of interest to the community; and
- the *InterAgency Essay (IAE)* series – separately published, non-peer reviewed papers of interest to the community.

Some topics of interest include but are not limited to:

#### **Leadership Topics**

- Ethical decision making
- Overcoming ethical dilemmas
- Interagency cultural leadership challenges
- Leadership in allied coalitions
- Leadership under duress
- Interagency education and leader development

#### **Agency Specific Topics**

- Legal authorities and/or responsibilities
- Overcoming ethical dilemmas
- Culture/personality
- Demographics
- Risk tolerance
- Processes and procedures

## **Task Related Interagency Topics**

- Planning
- Staffing, organizing, and resourcing
- Intelligence fusion
- Command and control
- Decision making
- Ethical considerations of competing interagency objectives
- Information flow

## **Operational Focused Topics**

- Domestic disaster response
- Counterterrorism operations
- Border security operations
- Defense support to civil authorities
- Humanitarian assistance and foreign disaster response
- Diplomacy, defense and development (3D)
- Conflict prevention
- Failing or failed state operations
- Reconstruction and stabilization
- Building partner capacity
- Cyber-security operations
- Transitions/Transfers of Authority/ Missions

## **General Topics**

- Interagency Coordination Models
- DoD and State Department relationships
- Validity of “whole-of-government” approach
- Challenges in applying “whole-of-government” concept
- Countering non-state adversaries

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**Contact the Simons Center if you have questions about our publications.**

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